

Mid-Willamette Valley Council of Governments

Getting things done together!

2013 Annual Report

Chair's Message

It has been my pleasure to serve as Chair of the Mid-Willamette Valley Council of Governments Board of Directors for 2013. The COG provides a forum where elected officials and staff can come together to talk about issues that are common to all of us, share ideas and create opportunities. The COG also affords the basis for developing regional partnerships to build stronger communities. The strength of all of our organizations continues to lie in our ability to work together towards shared goals and priorities.

This past year, economic development remained a top priority and the COG along with our regional and state partners as well as member organizations focused significant time and energy on this area, which is so critically important to the continued health of all of our communities. The highlight of the year came in October when we received notification that the "Make It In America Challenge" federal grant application submitted in partnership with SECDOR, Job Growers, Inc., and Oregon Manufacturing Extension Partnership (OMEP) was awarded approximately \$2 million in funding by the U.S. Department of Commerce and the Department of Labor for manufacturing support activities. This competitive grant award is indicative of our region's strong collaborative spirit and is a great opportunity to assist the businesses in the Mid-Willamette Valley in bringing more manufacturing jobs to the region.

This year, the COG also worked with the cities of Aurora, Donald and Hubbard to prepare and submit an application for the creation of the new North Marion Enterprise Zone. Enterprise Zones provide a tax incentive for qualifying businesses that add new private investment and create jobs within the zone. At their annual conference the Oregon Economic Development Association (OEDA) recognized the North Marion Enterprise Zone with their Outstanding

Collaborative Partnership Award. This spirit of cooperation continues as the City of Woodburn is working with the City of Gervais, and the City of Silverton is working with the City of Mt. Angel on



Enterprise Zone expansions.

Many of our communities have related that they are beginning to experience an encouraging rise in economic and development activity. At the COG, the small business loan program has seen an increase recently with seven new loans approved in the past four months. I am optimistic that 2014 will continue to see positive growth in our region and provide an abundance of opportunities for us to strengthen our partnerships and to build on our successes.

I also urge any of you who are not familiar with the many services and information available through the COG to stop by the COG office or give a call, and explore how the COG can help your organization be more effective.

Thanks to all of you who helped me with the undertaking of being Chair this past year, and please join me in welcoming Mayor Anna Peterson as Chair for 2014 as we look forward to another successful year.

Jim Fairchild Dallas City Councilor Chair, 2013 MWVCOG Board of Directors

1 Marion Enterprise Zone with their Outstanding

Executive Director's Message



During the past year, there have been numerous instances where the ability of you, our members, to work cooperatively and regionally has resulted in increasing the future livability and prosperity

of our communities and the entire Mid-Willamette Valley.

As a result of years and years of perseverance, dedication and collaboration, the region made some huge strides in accomplishing two goals that have been around for a really long time – the beginning of construction on the Newberg-Dundee Bypass (Phase 1) and on the new Woodburn Interchange. Both of these projects will have significant positive impacts both locally and regionally in economic development, job creation, increased safety, connectivity and reduced congestion. They both faced enormous funding and other battles and demonstrated that establishing priorities, developing consensus and working together with many different partners are crucial to success.

Other major achievements this year include the awarding of the "Make It In America Challenge" grant; partnering with the Department of Land Conservation (DLCD) and planning graduate students from Portland State University to produce buildable land

inventories for six of our small communities; and assisting with securing funding for numerous community development projects involving infrastructure, engineering studies and community facilities. In addition, the COG convened the first ever meeting of the Mid-Willamette Valley Economic Development Professionals, which now meets on a quarterly basis to network and discuss economic development issues, share best practices and identify opportunities for collaboration.

I am also pleased to let you know that the City of St. Paul is putting the finishing touches on the necessary documents to rejoin the COG. We look forward to working with them again as a member agency. As a result of their decision, all of the incorporated cities in Marion, Polk and Yamhill counties will be COG members.

Once again, it has been a pleasure working with the dedicated elected and appointed officials in Marion, Polk and Yamhill Counties. The COG staff and I look forward to exploring opportunities for enhancing COG services and for additional ways that the COG can assist you, our members, in the years to come. I look forward to a successful and prosperous New Year!

Ongoing Mission

- Expanding interaction and improving dialogue among local units of government.
- "Convenership" enhancing collective awareness of major regional issues through seminars and workshops.
- Coordinating regional planning and development activities.
- Providing technical assistance and local services tailored to individual needs of member governments.

Member Services

MWVCOG continued to provide staff support and assistance to a variety of regional meetings to promote the dialog among local units of government, including the Mayors Coalition, City/County Managers/Administrators meetings, Polk County breakfast meetings, Yamhill Local Government dinners and Santiam Regional Advisory Council meetings. The COG also serves as an ex-officio member for the Chemeketa Cooperative Regional Library Service (CCRLS).

Facilitation Services – In the past year, the COG facilitated goal setting sessions for the cities of Dayton, Donald, Falls City, Gervais and Newberg. In addition, the COG facilitated the City Manager performance review process for the City of Sheridan.

Recruitment – In the recruitment area, the COG completed the City Manager recruitment process for the City of Dayton. The COG also facilitated recruitment processes for the City of Newberg's City Attorney and Oregon Cascades West COG's Executive Director. The COG is currently working with the City of Newberg on their City Manager recruitment process and with the City of Independence on their Police Chief recruitment, which will include the development of an assessment

center. The COG has also been requested to serve on the Search Committee for the National Association of Regional Councils' recruitment for a new Executive Director.

Training – The COG conducted Council Orientation workshops (Elected Officials Training – Governing 101) for the cities of Aumsville, Falls City, Idanha and Willamina. The COG hosted two International City/ County Manager Association webinars during the year - "Grant Writing 101 - Tips for Smaller Communities" and "Fiscal Health: Diagnosing and Treating Financial Issues." In addition, the COG provided a full-day training through the League of Oregon Cities' Training-to-Go Program. There were 16 attendees for "Financial Analysis and Planning" and, after covering the costs, the COG was able to provide this training at a discount to our members.

Transportation Planning

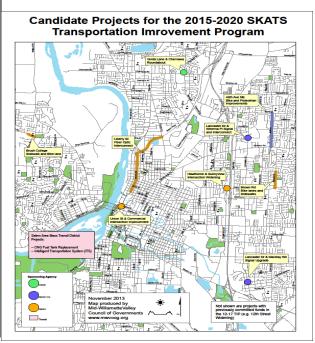
Salem-Keizer Area Transportation Study (SKATS)

As the federally designated Metropolitan Planning Organization (MPO) for the Salem-Keizer area, the Salem-Keizer Area Transportation Study (SKATS) continues its role in promoting and supporting comprehensive, multijurisdictional transportation planning. MPO staff work with the staff and elected officials of the City of Salem, City of Keizer, City of Turner, Polk County, Marion County, the Salem-Keizer Transit District, the Salem-Keizer School District, ODOT, DLCD, Federal Highway Administration, Federal Transit Administration, and the other MPOs in Oregon on transportation and related issues.

The SKATS Public Participation Plan (PPP) was updated in early 2013. The PPP serves as a guide to ensure public participation opportunities in the development and review of regional transportation plans and studies such as the SKATS Regional Transportation Systems Plan, Transportation Improvement Plan, and Salem Parkway/Kroc Center Access Study. Activities and opportunities for public involvement in the development and adoption of these regional plans are identified in the PPP.

The 2035 SKATS Regional Transportation Systems Plan (RTSP) is the current, long-range transportation plan for the MPO. The current RTSP was adopted in 2011 and must be updated every four years. MPO staff are in the process of updating the RTSP and will be working with the SKATS Policy (PC) and Technical Advisory (TAC) committees on this update over the next year and a half with adoption of the new RTSP in May 2015.

SKATS develops and manages the SKATS Transportation Improvement Program (MTIP). The MTIP is a listing that shows the source of committed funds for all federal- and statefunded surface transportation projects on the regional system within the MPO area. It includes all projects sponsored by ODOT, the Transit District, and the local jurisdictions that use federal transportation funding. The SKATS MPO receives about \$3.5 million per year from Oregon's share of federal surface transportation program (STP) funds to be used on projects on the regional system. Past and current projects that use the MPO's STP funds include road and intersection widening, bike lane and sidewalk improvements, the rideshare matching and travel options program, upgrades for traffic signal and traffic controllers, operation of the regional traffic signal control center, bus purchases and bus stop improvements, funds for the Salem River **Crossing Environmental Impact Statement** (EIS), and the Salem Parkway / Kroc Center Access Study.



The MTIP is updated every two years, and work on the next update began last summer. The first step was developing a forecast of the amount of funding that could be available to SKATS in the years 2015-2020 (subject to Congressional approvals). Next, SKATS initiated a new formal project application process for local jurisdictions applying for federal STP funds and Transportation Alternatives Program (TAP) funds for programming in federal fiscal years 2015 to 2020.

The new application process was developed for the following reasons:

- a. The application form <u>emphasizes that</u> <u>project benefit descriptions correspond to</u> <u>the goals in the SKATS RTSP</u>. This will help the TAC and PC better evaluate, rank, and select projects that are meant to implement the RTSP.
- b. To better determine the technical merit of a project, specific information on <u>project</u> <u>costs and project readiness</u> are required to be detailed on the new application form.
- c. As required by MAP-21 (the federal surface transportation act), selection of projects using TAP funds requires a <u>competitive process</u>, and more organizations are eligible to receive TAP funds.

Project applications were accepted from September 16 to November 14, 2013. A total of eleven applications for projects within the SKATS MPO boundary were received. ODOT helped review the projects for completeness and whether the cost estimates were valid, and applicants revised their applications based on ODOT comments. Projects will undergo an evaluation and prioritization process during the first six months of 2014. A draft of FFY 2015-FFY 2020 MTIP will be released for a 30-day public review and comment period. Adoption of the MTIP is anticipated in May 2014.

In 2013, SKATS staff participated in the development and coordination of several regionally significant projects including:

• Salem River Crossing (Salem Bridge EIS) including review and traffic analysis of the Salem Alternative, presentations to Salem city council and the public, and other project management coordination. Project website:

www.SalemRiverCrossing.org

- Salem Parkway/Kroc Center Access Study - completion of the study and final project list recommendations. Project website: <u>www.krocconnections.org</u>
- Salem-Keizer Transit Long-Range Regional Transit Plan
- National Highway System (NHS) facility review
- ODOT Highway Safety Improvement Program and Region 2 All Roads Transportation Safety (ARTS) process
- Oregon Passenger Rail Study
- Oregon MPO Consortium (OMPOC) meetings
- ODOT's testing of MOSAIC for costbenefit analysis
- Tracking the status of the state's and other MPO's Greenhouse Gas Scenario Planning work
- Update and reprint of the regional bicycle map



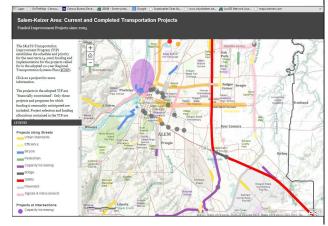
Proposed footbridge over Claggett Creek and path (Salem Parkway - Kroc Center Study)

SKATS staff manage several on-going data collection and analysis projects such as a regional traffic counting program and travel time analysis on the regional corridors. This data provides information on how the regional system is being used by those traveling in and through the Salem area. The data is used in support of planning studies, as well as for use in maintaining the regional travel demand model. Staff is also working with the local jurisdictions on an update of the 2035 Population and Employment forecast for the SKATS area. These forecasts are used both for the regional travel model and in other studies by the local jurisdictions.

Travel Demand Model work in the past year included:

- Improving the transit modeling capabilities of the existing model to support a Salem-Keizer Transit study (the South Salem Transit Center Study). The emphasis was on calibrating the model to the results of an On-Board survey of transit riders conducted by SAMTD.
- Started the process of integrating ODOT's Oregon Statewide Integrated Model (SWIM) external model sub process into the existing SKATS travel demand model.

Geographic Information Systems (GIS) and Census Services



The MWVCOG Census Data Center assists agencies in Marion, Polk, and Yamhill Counties with the analysis of Census, Censusrelated, and custom demographics studies. The MWVCOG warehouses electronic Census information, population estimates, population projections, and other related demographic data. COG staff are able to combine Census expertise and data access with GIS mapping techniques.

COG's GIS staff utilize GIS technology for projects in many varied areas in transportation, land use, utilities, and natural resource management. Examples of work produced via GIS in 2013 include updating the "Biking in the Willamette Valley" map, a full color folding bicycle map made available to the public; development of a new online interactive map showing where current and completed transportation projects are located (See map); revision of Transportation Analysis Zones (TAZs) following the Census Bureau's release of the 2010 Urbanized Areas; update and continued maintenance of the Salem-Keizer School District's attendance boundaries and the SchoolFinder website; update of the Salem-Keizer Transit District route system map; zoning and comprehensive plan designation mapping for several cities in the region; signed a contract to provide GIS services to Yamhill County Planning and other departments as needed with the recent retirement of their long time GIS specialist; and produced a map for application for the North Marion Enterprise Zone, which was approved and won an Outstanding Collaborative Partnership award from the Oregon Economic Development Association.

Mid-Willamette Area Commission on Transportation (MWACT)

The Mid-Willamette Valley Area Commission on Transportation is a local advisory body chartered by the Oregon Transportation Commission. Its purpose is to apply the statewide transportation goals to the specific needs of the Mid-Willamette Valley area as identified by the local jurisdictions.

In 2013, MWACT reviewed, discussed, and prioritized project applications from the tricounty area submitted for ODOT Enhance It funding. Of the 26 applications reviewed and prioritized by MWACT members, the Oregon Transportation Commission (OTC) members selected the following nine projects in the MWACT area totaling approximately \$16.8 million for inclusion in the draft State Transportation Improvement Program (STIP):

Transportation Improvement Program (STIP):

- OR51 Highway Bike/Ped Improvements - Monmouth
- Yamhill County Bus Replacement
- OR18: Fort Hill to Grand Ronde PE and Right-of-Way Polk County
- OR214 & Smith St.- Pioneer Sidewalk and Bike lanes Silverton
- OR47: Main St. Bike/Ped Improvements - Carlton
- Hayesville Dr. NE: Happy Dr. Furher St. Bike/Ped Improvements - Marion County
- Godsey Rd. Street Improvements Dallas
- Minto Brown Bike/Ped Bridge Salem
- OR219 Bike/Ped Project Newberg

MWACT members requested the OTC to allocate \$5.2 million of surplus FY 10-FY 13 State Transportation Improvement Program (STIP) funds to the Hwy. 22: Greenwood-Doaks Ferry Rd. Development project. The OTC approved the request.

MWACT members also received presentations related to the All Roads Transportation Safety System (ARTS) and the Higher Speed Passenger Rail Study. The jurisdictionally blind safety program (ARTS) is a program to address safety needs on all public roads in Oregon. The principles of the project are:

- The program goal is to reduce fatal and serious injury crashes.
- The program must include all public roads.
- The program is data driven and blind to jurisdiction.

Two long-term high priority MWACT projects experienced real progress during 2013. These projects were the Woodburn Interchange and the Newberg Dundee Bypass and both have now progressed to construction.

While the Woodburn Interchange won't be completed until summer of 2016, a major milestone was reached this summer with the



start of construction including temporary off and on ramps, bridge abutments and retaining walls. The new transit facility and Evergreen Road extension construction is already complete.

The eleven-mile long Phase I of the Newberg Dundee Bypass is scheduled to be completed



in 2016. Grading and drainage work have progressed and the first bridge should be in place this coming spring.

Community & Economic Development Services

Community Investment Projects

In 2013, COG staff assisted member governments with a number of important community development projects involving public infrastructure, engineering studies and community facilities. Our staff assists local governments with all phases of project development including preparing grant/loan applications, project management, and compliance with complex state and federal regulatory requirements. An overview of community development projects the COG assisted member governments with in 2013 is provided below.

Amity: Continued construction work on a wastewater improvement project and a Water Master Plan update.

Carlton: Water Master Plan update.

Dayton: Water improvement project funded through the State Safe Drinking Water Revolving Loan Fund.

Detroit: Awarded funding for a Wastewater Treatment System Feasibility Study. Prepared application for a Brownfield Redevelopment grant to remove asbestos from the old Elementary School site.

Falls City: Wastewater Facilities Plan update.

Gates: Water system improvement project.

Idanha: Completed a Water Master Plan update.

Independence: Prepared a CDBG grant application to update the City's Water Master Plan.

Jefferson: Water Master Plan update, including development of a water management and conservation plan.

Mt. Angel: Wastewater Master Plan update.

Sheridan: Completed a Wastewater Facilities Plan update.

Willamina: Awarded funding to complete a Water Master Plan update.

Yamhill: Prepared a CDBG grant application to update the City's Water Master Plan.

Yamhill County: Awarded funding to acquire right-of-way for the Yamhelas Westsider Rail to Trail project.



An overhead look at small groups taking part in the City of Donald's community planning workshop in November, 2013.

Land Use Planning

In 2013, the COG provided land use planning services to 18 communities in the Mid-Willamette Valley region: Aurora, Carlton, Dayton, Detroit, Donald, Falls City, Gates, Gervais, Hubbard, Idanha, Independence, Jefferson, Lafayette, Mt. Angel, Scotts Mills, Sheridan, Turner, and Willamina. In addition to providing current land use planning services, COG planning staff assisted with the following long range planning projects in 2013:

Falls City Transportation System Plan: Falls City adopted its first

Transportation System Plan (TSP) in June 2013. The Mayor of Falls City was recognized by the Oregon Chapter of the American Planning Association (APA) for her outstanding leadership on public involvement during the project planning process.

City of Hubbard Public Facilities Finance

Plan (PFFP): The City of Hubbard completed a Public Facilities Finance Plan in 2013 that identifies the public utilities (water, sewer, and storm water) needed to serve areas recently included in the City's Urban Growth Boundary (UGB).

City of Lafayette UGB Expansion: The City of Lafayette began working on updates to its Comprehensive Plan to ensure the City has an adequate supply of residential land within its Urban Growth Boundary (UGB).

Small City Buildable Land Inventories: The COG partnered with the Department of Land Conservation and Development (DLCD) and planning graduate students from Portland State

Map from the 2013 PSU GIS Class Commercial/Industrial Buildable Land Inventory for the City of Dayton.



University enrolled in a Geographic Information Systems (GIS) class to produce buildable land inventories for six small cities in the Mid-Willamette Valley, including Dayton, Donald, Detroit, Mt. Angel, Jefferson, and Willamina. Buildable land inventories are used to determine whether cities have an adequate supply of land available for future growth.

Development Code Updates: COG assisted the cities of Donald, Dayton and Aurora with updates to local zoning and development ordinances.

Brownfields Inventory: The COG partnered with a University of Oregon graduate student in the identification of commercial and industrial employment lands in Marion County that may be underutilized or vacant due to potential brownfield contamination, as determined from Oregon Department of Environmental Quality databases.

Additional Community and Economic Development Activities

Economic Development Partnerships: In

2013, MWVCOG convened the first ever Mid-Willamette Valley Economic Development Professionals Forum. The forum, now held on a quarterly basis, provides an opportunity for staff within the region to network and discuss economic development issues and legislative initiatives, share best practices, and identify opportunities for collaboration.

North Marion Enterprise Zone: MWVCOG, in partnership with Business Oregon and SEDCOR, assisted the cities of Donald, Aurora and Hubbard in the preparation and submission of an application for a new Enterprise Zone. The North Marion Enterprise Zone received approval from the Oregon Business Development Department in May 2013. The effort also won a 2013 Excellence in Economic Development Award for Outstanding Collaborative Partnership from

the Oregon Economic Development Association.

Regional Food Hub Feasibility Study: In Winter/Spring 2013, MWVCOG and the City of Independence worked with a graduate planning student from the University of Oregon's Department of Planning, Public Policy, and Management to prepare a feasibility study for a regional food hub.

Make It In America

Challenge: MWVCOG staff worked with SEDCOR, OMEP, Job Growers (local workforce investment board), and Business Oregon to



prepare and submit a successful grant application for the Make It In America Challenge. The grant will help leverage local resources to encourage further investment in reshoring manufacturing activities within the region.

COG Staff Milestones

New Hires

Teresa Butler, Loan Documentation and Servicing Specialist, and **Karen Odenthal**, Senior Transportation Planner, joined the COG on September 3, 2013.

Retirements

On June 30, 2013, Janiel "JR" Rae-Ryan retired as Loan Documentation and Servicing Specialist with the COG after seven years of service.

On December 2, 2013, **Connie Stephens** retired as Receptionist with the COG after 19 years of service.

Anniversaries

Jim Jacks, Senior Land Use Planner, celebrated his 5th Anniversary with the COG on February 25, 2013.

Renata Wakeley, Senior Planner, celebrated her **10th Anniversary** with the COG on February 20, 2013.

Mike Jaffe, MPO Program Manager, celebrated his **20th Anniversary** with the COG on June 24, 2013.

Housing Rehabilitation

The COG assisted with the administration and management of housing rehabilitation services in rural Marion County and the following cities in 2013: Aumsville, Aurora, Detroit, Gates, Gervais, Hubbard, Idanha, Jefferson, Keizer, Mt. Angel, Silverton, Stayton, Turner, and Woodburn. The program is managed by the non-profit, Valley Development Initiatives (VDI), in conjunction with staff support from the COG. The program provides assistance in the form of low to no interest loans to income qualifying homeowners in need of home repairs such as new roofs, dry rot repair, painting, and weatherization. Program highlights from 2013 include the following:

• A total of four new housing rehabilitation loans were made in 2013



through a CDBG grant awarded in 2012 to the **City of Woodburn** in conjunction with the **City of Stayton** and **Marion County**.

- The COG assisted the **City of Keizer** with the administration of housing rehabilitation funds from a previously awarded CDBG grant and a grant from the Department of Energy for energy efficiency upgrades. In 2013, COG staff helped the City close a total of four loans totaling \$34,972.
- COG staff administered seven housing rehabilitation loans totaling \$66,385 from funds turned over to VDI for management and administration in 2013.

These dilapidated roof and gutters were replaced after the owner noticed some leaks occurring. He contacted the City of Keizer who was able to assist with a zero percent (0%) interest loan in the amount of \$18,000.

(At left: before improvements; Below: after improvements)



Small Business Finance

Small Business Loan activity continued to see an increase in activity over previous years in 2013. COG lending staff closed 14 loans that totaled approximately \$2.6 million dollars. These loans leveraged nearly \$4.8 million dollars in private investment and created 73 new jobs.

Type of Business	Program*	Amount	Added Private Investment	Jobs Created or Retained
Civic organization	Canby URA	\$35,000	\$55,000	n/a
Medical office	Rural Loan	\$92,200	\$210,000	7
Medical office	Rural Loan	\$250,000	\$834,000	4
Restaurant	Rural Loan	\$56,250	\$18,750	8
Brewery	RLF	\$100,000	\$223,457	5
Cleaning equipment company	SBA 504	\$288,400	\$432,600	5
Auto repair	RLF	\$170,500	\$255,750	n/a
Limited service restaurant	Newberg RLF	\$28,000	\$537,000	
Paper/stationary company	RLF	\$22,250	\$22,250	1
Restaurant	Newberg RLF	\$45,000	\$113,760	19
Brewery	SBA 7a	\$259,999	\$223,001	4
Transportation company	SBA 504	\$320,000	\$480,000	2
Dental office	SBA 504	\$725,950	\$1,088,925	12
Auto repair	SBA 504	\$170,500	\$255,750	3
Totals:		\$2,564,049	\$4,750,243	73

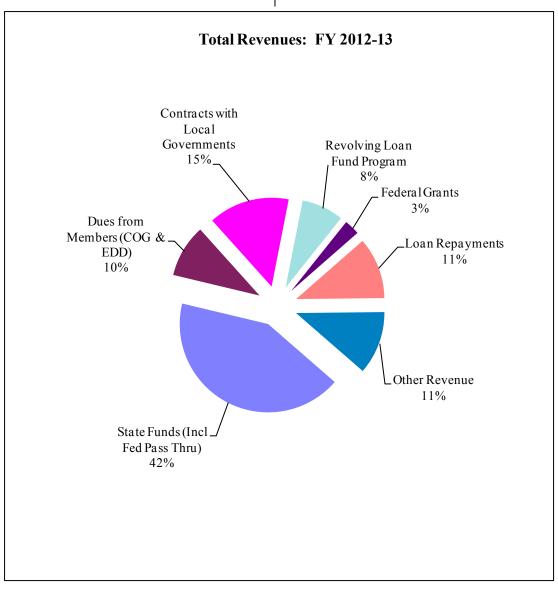
SMALL BUSINESS LENDING ACTIVITY 2013

*Loan Programs Used: *RLF*: The three-county Revolving Loan Fund; *SBA 504*: U.S. Small Business Administration 504 debenture program; *Rural Loan*: The Intermediary Relending Program for rural communities; *Canby URA:* Canby Urban Renewal Area Revolving Loan Fund; *SBA 7a:* US Small Business Administration 7a Loan Program.

Financial Summary

The COG operated with a budget of \$4.0 million and a FTE staff of 18.4 during the past year. Actual expenditures were \$2.53 million. Major sources of revenue include dues from member governments, contracts with member governments for services, grants or contracts with state and federal agencies for a variety of services, pass-through money from state and federal programs that is distributed to others, and fees earned from small businesses for loans.

The chart on this page illustrates, in summary form, the various sources of COG funds. The single most important source of revenue to the COG is dues from member governments. It is this revenue that provides for basic operating costs, and a portion is used to match federal grants.



2013 MWVCOG Board of Directors

Councilor Jim Fairchild, Chair City of Dallas

Mayor Anna Peterson, Vice Chair City of Salem

Commissioner Sam Brentano Marion County

Commissioner Mike Ainsworth Polk County

Commissioner Allen Springer Yamhill County

Mayor John Oberst/Councilor Jesse Shafer City of Monmouth

Mayor Kathy Figley City of Woodburn

Mayor Lore Christopher City of Keizer

Mayor Bob Andrews City of Newberg

Councilor Kevin Jeffries City of McMinnville

Mayor John McArdle City of Independence; City of Falls City

Mayor Shanti Platt

City of Gervais; Cities of Aumsville, Aurora, Detroit, Gates, Hubbard, Idanha, Jefferson, Mt. Angel, Scotts Mills, Silverton, St. Paul, Stayton, Sublimity and Turner

Mayor Kathie Oriet

City of Carlton; Cities of Amity, Dayton, Dundee, Lafayette, Sheridan, Willamina and Yamhill

Mr. Rick Kimball/Mr. Jeff Faville

Salem/Keizer School District Board of Directors

Mr. Ron Pittman Chemeketa Community College Board of Education

Mr. Jerry Thompson Salem Area Mass Transit District Board of Directors

Mr. Mike McBride Chehalem Park and Recreation District Board of Directors

Mr. Chris Mercier/ Mr. Jon George Confederated Tribes of Grand Ronde Council

Mr. Frank W. Pender, Jr. Willamette Education Service District Board of Directors

2013 Membership

CITIES:

Amity	Keizer		
Aumsville	Lafayette		
Aurora	McMinnville		
Carlton	Monmouth		
Dallas	Mt. Angel		
Dayton	Newberg		
Detroit	Salem		
Donald	Scotts Mills		
Dundee	Sheridan		
Falls City	Silverton		
Gates	Stayton		
Gervais	Sublimity		
Hubbard	Turner		
Idanha	Willamina		
Independence	Woodburn		
Jefferson	Yamhill		

COUNTIES:

Marion County Polk County Yamhill County

TRIBAL GOVERNMENT:

The Confederated Tribes of Grand Ronde

SPECIAL DISTRICTS:

Chehalem Park and Recreation District Chemeketa Community College Salem-Keizer School District Salem-Keizer Transit Willamette Education Service District



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