



**Mid-Willamette Valley
Council of Governments**

Getting things done together!

2014 Annual Report

Chair's Message



The year 2014 has passed with lightning speed. Serving as Chair of the Mid-Willamette Valley Council of Governments Board of Directors this past year, I have been impressed with the expertise, dedication and

commitment of the COG staff in working with elected and appointed officials of our 43 local government members on a wide variety of projects and activities.

I am a huge champion of collaboration, and believe that the strength of all of our organizations lies in our ability to work together towards shared goals and priorities. The COG provides the basis for developing regional partnerships; to discuss priorities and issues; and to create opportunities for working together to strengthen our organizations, communities and the region. To quote Henry Ford, "Coming together is a beginning, staying together is progress, and working together is success."

This past year, we continued to see successes and the strength of our local governments working together on projects related to economic and community development, transportation, legislative priorities and policies, and other issues of regional concern. For the City of Salem, COG staff has been instrumental in the coordination and facilitation of working through the issues of the Salem River Crossing EIS; including selection, design, and financing of the

Preferred Alternative; a process definitely requiring multi-jurisdictional and regional collaboration.

The small business loan program continued to see an increase in activity this past year. COG staff closed loans that totaled over \$3.2 million, leveraged nearly \$6.4 million in private investment, and created and/or retained 145 jobs.

In addition, one of the highlights this year was U.S. Secretary of Agriculture Tom Vilsack's visit to Mid-Willamette Valley COG, in which he emphasized the significance of rural development to the overall economy and asked the meeting participants what the U.S. Department of Agriculture can do to help rural communities in Oregon. Discussion from those in attendance covered a variety of topics and, since his visit, Secretary Vilsack has announced two new USDA programs that are focused on rural communities and touch on some of the topics discussed.

Thanks to all of you who helped me with the undertaking of being Chair this past year and please join me in welcoming Kevin Jeffries, McMinnville City Councilor, as Chair for 2015 as we look forward to another successful year of working together.

Anna M. Peterson
Mayor, City of Salem
Chair, 2014 MWVCOG Board of Directors

Executive Director's Message



I am extremely mindful that the Mid-Willamette Valley Council of Governments is only as strong and effective as the members who support us, as well as by the many relationships and partnerships that make intergovernmental cooperation possible

and successful. This past year, our region has continued to demonstrate an amazing willingness to work together to reach shared goals. This is a great testimony to the dedicated elected and appointed officials in Marion, Polk and Yamhill counties, and also to the state, federal and other agencies who support this region as we move forward.

This past year, we made significant progress on our "Make It in America Challenge" grant, working with our partners at Job Growers, SEDCOR, OMEP and Business Oregon, and with the active participation of community economic development professionals and the manufacturing businesses in the region. Communities continued to work together to support industry, such as creating and/or expanding Enterprise Zones. The cities of Donald and Gervais successfully partnered on a Department of Land Conservation and Development (DLCD) grant for a Resource Assistance for Rural Environments (RARE) participant. Marion County worked with the communities of the Santiam Canyon to update the Santiam Canyon Economic Opportunity Study to pursue federal, state and other funding sources to assist with identified projects in the area. The Mid-Willamette Area Commission on Transportation (MWACTION) worked together to prioritize the ConnectOregon V projects for the region.

2014 was also a year of significant staff changes here at the COG. After working for the COG for over 34 years, Transportation Director Richard Schmid retired. In addition, Associate Planner Marjorie Mattson and Housing Rehabilitation Coordinator Charlie Amberson were lured away by retirement, and Community Development Director Suzanne Dufner was enticed to work for the City of Dallas. As a result, we were extremely pleased to promote Mike Jaffe to Transportation Director and Renata Wakeley to Community Development Director.

The COG hired two new Associate Planners - Aneta Synan, who previously worked for the COG in the mid-1990's, and Joey Shearer, who most recently worked for Wasco County.

Early in the year, we welcomed Alison Boswell, who previously worked for Business Oregon, as a new loan officer.

Following the COG Board approval for me to work part-time, the COG hired Jennie Messmer, who previously served as the Member Services Director for the League of Oregon Cities, to serve as part-time Deputy Director. I am confident that these changes will enhance the professionalism of our already great staff.

Thank you for allowing me the privilege to serve you for another year as your Executive Director. The COG staff and I look forward to working with all of you in 2015 to explore new opportunities for regional cooperation and to continue to enhance COG services to assist you, our members.

Nancy J. Boyer
Executive Director

Ongoing Mission

- Expanding interaction and improving dialogue among local units of government.
- “Convenership” - enhancing collective awareness of major regional issues through seminars and workshops.
- Coordinating regional planning and development activities.
- Providing technical assistance and local services tailored to individual needs of member governments.

Member Services

MWVCOG continued to provide staff support and assistance to a variety of regional meetings to promote the dialog among local units of government, including the Mayors Coalition, City/County Managers/Administrators lunch meetings, Polk County breakfast meetings, Yamhill Local Government dinners and Santiam Regional Advisory Council meetings. The COG also serves as an ex-officio member for the Chemeketa Cooperative Regional Library Service (CCRLS).

Facilitation Services – In the past year, the COG facilitated goal setting sessions for the cities of Dundee, Falls City and Gervais. In addition, the COG facilitated the City Administrator performance review process for the City of Dundee.

Recruitment – In the recruitment area, the COG completed the City Manager recruitment process for the City of Newberg. The COG also completed the recruitment process for the City of Independence’s Police Chief, which included the development and facilitation of an assessment center. The COG also served on the Search Committee for the National Association of Regional Councils’ recruitment for a new Executive Director, and assisted the

City of Gervais with interviews for a new City Recorder.

Training – The COG conducted a Council Orientation workshop (Elected Officials Training – Governing 101) for the City of Aumsville.



Above: A City/County Managers/Administrators lunch meeting at the COG offices.

Transportation Planning

Salem-Keizer Area Transportation Study (SKATS)

As the federally designated Metropolitan Planning Organization (MPO) for the Salem-Keizer area, the Salem-Keizer Area Transportation Study (SKATS) continues its role in promoting and supporting comprehensive, multi-jurisdictional and multi-modal transportation planning. MWVCOG staff are responsible for the operation of the SKATS MPO.

MPOs are required to update their multi-modal regional transportation plan every four years. SKATS is in the process of updating its plan, which include updates to the population and employment forecasts, the 20 year financial forecasts, and the list of transportation projects that can be expected to be constructed with those funds over the next 20 years. The SKATS Technical Advisory Committee (TAC) and Policy Committee are reviewing updates to individual chapters, and a full draft of the plan will be out for public review in Spring 2015.

SKATS also develops and manages the MPO's 4-year Metropolitan Transportation Improvement Program (MTIP) that identifies projects in the region that use federal and state transportation funds. The SKATS MPO receives an allocation of federal transportation funds, and in early 2014 proposed projects were evaluated by the SKATS TAC and Policy Committee.

Public participation for the draft MTIP included a website and blog created specifically for the MTIP update process; an online, interactive map showing proposed

projects; development and distribution of colored brochures in English and Spanish; press releases; use of local jurisdiction's Facebook pages; an open house at Courthouse Square; and presentations to local and regional organizations.

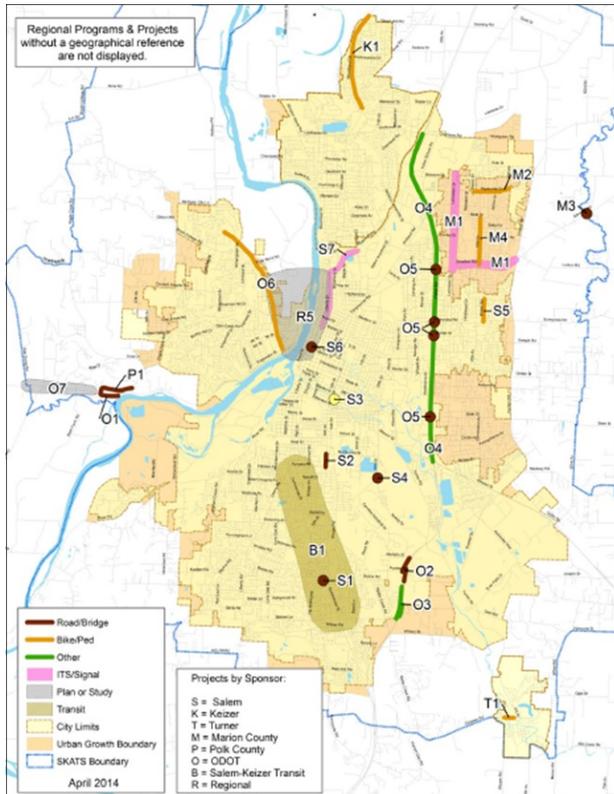
After a public hearing, the SKATS Policy Committee adopted the SKATS' FY 15-FY 20 MTIP on June 24, 2014. The MTIP continues funding for many in-development projects (e.g. widening 12th Street SE), as well as funding for these new projects:

- sidewalks and bike lanes on Brown Road, Hayesville Road, and 45th Avenue in east Salem;
- fiber optic interconnects between signals on north Liberty Road;
- a new signal and pedestrian/bicycle crossing improvements for the Commercial Street at Union Street intersection;



June 11, 2014 Transportation Improvement Program (TIP) Open House, Senator Hearing Room, Courthouse Square

- replacing compressed natural gas (CNG) tanks for 12 Cherrichts busses;
- ODOT also dedicated funding to new projects in the SKATS area, including pedestrian crossing signals along Wallace Road NW and replacement of bridge panels on Interstate 5.



SKATS Transportation Improvement Program (TIP) Project Map

A list and map of all the funded projects in the SKATS area can be found on the MWVCOG website: <http://tinyurl.com/mtuu9gu>.

This was another busy year for COG staff working with staff from the city of Salem, Polk County and ODOT on the Salem River Crossing project. COG staff provided updated traffic forecasts used in the proposed design of intersections in the study area, assisted with the visualization of the bridge types reviewed by the Oversight Team, conducted public outreach via newsletters and at a public open

house in June, and participated in bi-monthly project management team meetings. The project's Oversight Team held several meetings in 2014 where they refined the Preferred Alternative, selected a bridge type, and conducted a funding workshop.

SKATS staff manage several on-going data collection and analysis projects such as a regional traffic counting program and travel time analysis on the regional corridors. This data provides information on how the regional system is being used by those traveling in and through the Salem area. The data is used in support of planning studies, as well as for use in maintaining the regional travel demand model.

COG staff are responsible for the development, upkeep, refinement and resulting traffic forecasts associated with the SKATS Travel Demand Model. The model was used extensively this year for the Salem River Crossing project, the South Salem Transit Study site selection, as well as other projects in the region that required traffic forecasts. Work has started that will update the base year model to 2014.

Other accomplishments this year included working with ODOT and the local jurisdictions on revisions to the functional classification of the regional roads, updating the Regional Intelligent Transportation System Architecture Plan, collecting annual crash data and interagency coordination for a regional safety study, Environmental Justice analysis for the FY 15 - FY 20 MTIP, and coordination with other MPOs in Oregon at quarterly meetings.

The MPO provides some of its federal planning funds to the Salem-Keizer Transit District. COG staff coordinates with transit staff on many of their planning studies. Accomplishments for the transit district include completion of a Long Range Strategic

Plan for intercity transit services in Yamhill, Marion and Polk counties; completion of a Comprehensive System Analysis for transit service in the Salem-Keizer area, which led to a new set of transit routes to be implemented in 2015; beginning to implement the bus stop improvement program; work on a Rideshare Services Strategic Plan; and completing the site selection study for a South Salem Transit Center.

Mid-Willamette Area Commission on Transportation (MWACT)

The Mid-Willamette Valley Area Commission on Transportation (MWACT) is a local advisory body chartered by the Oregon Transportation Commission. Its purpose is to apply the statewide transportation goals to the specific needs of the mid-Willamette Valley area as identified by the local jurisdictions.

One of the major tasks completed by MWACT this year was reviewing and prioritizing projects in the MWACT area that applied for ConnectOregon V funding. The process included reviewing individual applications and reports from the state modal committees, and preparing a final ranking of the eleven projects. White's Transloading Rail Siding project was the MWACT number one priority project, followed by the South Salem Transit Center. MWACT's prioritized list of projects was forwarded to the regional and state review committees, which were attended by MWACT Chair Ken Woods. The ConnectOregon V Final Review Committee's funding recommendation to the Oregon Transportation Commission (OTC) included two projects from the MWACT area: White's Transloading Rail Siding and the McMinnville Runway 4-22 Rehabilitation projects.

ODOT Director, Matt Garrett, met with MWACT members to discuss the challenges in preserving and improving Oregon's Transportation system, primarily due to the uncertainty in short-and long-term funding at the federal level. Director Garrett noted that Oregonians have indicated the importance of maintaining and preserving existing assets and infrastructure; priorities that will affect future transportation funding criteria.

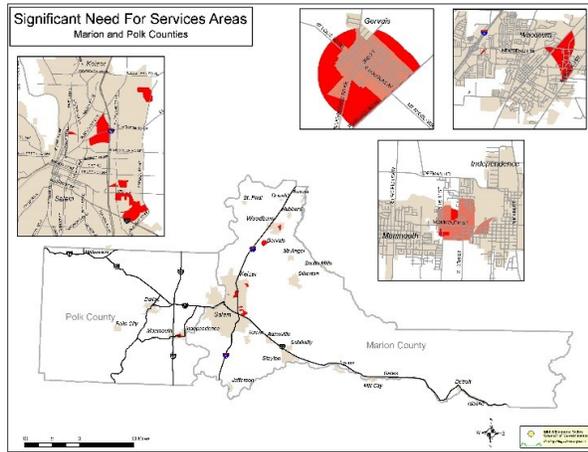
During the year, MWACT members received presentations about the FY 18 - FY 21 STIP process, ODOT's Bridge and Seismic Safety Program, the Oregon State Rail Plan, the Oregon Transportation Options Plan, the All Road Transportation Safety (ARTS) program and funding process, the Salem River Crossing EIS, revenue and policy recommendations from the Oregon Transportation Forum, the I-5 Optimization Study, and an annual report from ODOT on construction activities within the three county area.

Geographic Information Systems (GIS) and Census Services

The MWVCOG Census Data Center assists agencies in Marion, Polk, and Yamhill Counties with the analysis of Census, Census-related, and custom demographics studies. The MWVCOG warehouses electronic Census information, population estimates, population projections, and other related demographic data. COG staff are able to combine Census expertise and data access with GIS mapping techniques.

COG's GIS staff utilize GIS technology for projects in many varied areas in transportation, land use, utilities, and natural resource management. Examples of work produced via GIS in 2014 include a Youth Services Needs Analysis for the Boys and Girls Club of Salem,

update of the Student Density by Housing Type study for the Salem-Keizer School District, development and implementation of a new interactive GIS application for Yamhill



County, maps and analysis for Salem-Keizer Transit depicting new transit route scenarios, update and continued maintenance of the Salem-Keizer School District's attendance boundaries and the SchoolFinder website, and zoning and comprehensive plan designation mapping for several cities in the region.

At Left: Youth Services Needs Analysis Map; Boys & Girls Club, 2014

Community & Economic Development Services

Community Investment Projects

In 2014, COG staff assisted member governments with a number of important community development projects involving public infrastructure, engineering studies and community facilities. Our staff assists local governments with all phases of project development including preparing grant/loan applications, project management, and compliance with complex state and federal regulatory requirements. An overview of community development projects the COG assisted member governments with in 2014 is provided below.

Amity: Close out of a wastewater construction project and a water master plan update. COG staff also provided assistance to the City in conducting an income survey of residents outside of the city limits in order to document continued eligibility for grant funding.

Carlton: Close out of a water master plan update. COG also provided assistance on an application for a water line improvements project.

Detroit: Close out of a wastewater treatment system feasibility study and on-going workshops related to potential next steps.

Falls City: Close out of a wastewater facilities plan update.

Gates: Procurement of an engineer related to the recently awarded water system improvement construction project. COG also provided assistance with the valuation of appraisal costs for easements needed as part of the upcoming construction and negotiation of the price and recording of the easements with property owners under Uniform Relocation Act (URA) rules.

Idanha: Close out of a water master plan update.

Independence: Procurement of a project engineer related to a recently awarded CDBG grant for a water reuse and effluent disposal plan.

Jefferson: Water master plan update, including development of a water management and conservation plan.

Mt. Angel: Close out of a wastewater master plan update.

Willamina: Water master plan update.

Yamhill: Procurement of a project engineer related to a recently awarded CDBG grant for a water reuse and effluent disposal plan.

Land Use Planning

In 2014, the COG provided land use planning services to 20 communities in the Mid-Willamette Valley region, including Aurora, Carlton, Dayton, Detroit, Donald, Falls City, Gates, Gervais, Hubbard, Idanha, Independence, Jefferson, Lafayette, Mt. Angel, Scotts Mills, Sheridan, Turner, and Willamina. The COG also welcomed the cities of Aumsville and St. Paul to the list of cities we provide planning services for.

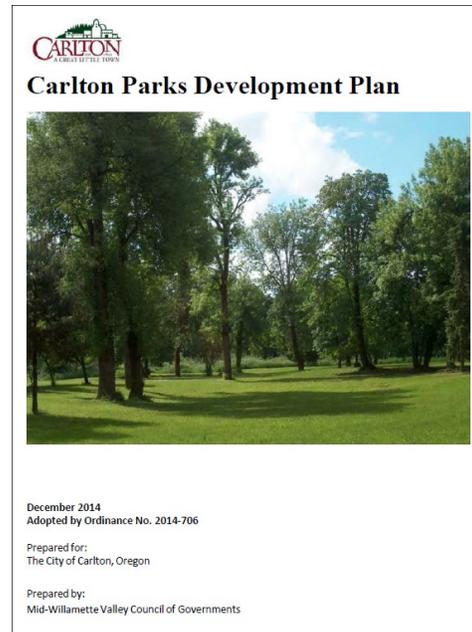
We also saw some staff changes this year with the retirement of Marjorie Mattson, Associate Planner, and the resignation of Suzanne Dufner, Community Development Director, to accept a position at the City of Dallas. With these changes, the COG was pleased to hire two new Associate Planners, Joseph “Joey” Shearer and Aneta Synan.

In addition to providing current land use planning services, COG planning staff assisted with the following long range planning project in 2014:

- **Amity Economic Opportunity Analysis (EOA)** - The City contacted the COG

requesting assistance with completion of a buildable land inventory and EOA for the City. Amity received a grant from the Department of Land Conversation and Development (DLCD) to assist in completion of the work.

- **Carlton Parks Plan Update** - The City completed an inventory of existing parks



and an assessment of future park needs, using the National Recreation and Park Association (NRPA) guidelines. The update provides recommendations for additional park land needs, suggested amenities to add to existing parks, and preliminary costs estimates to assist in adoption of parks SDC's and seeking funding assistance.

- **Donald and Gervais Buildable Lands Inventory and Economic Opportunity Analysis** - The Cities of Donald and Gervais, partnering with the COG, received a Technical Assistance grant award from DLCD to update elements of their Comprehensive Plans. The DLCD funding is unique in that it reflects a new partnership with the University of Oregon to cover a portion of the costs for an

AmeriCorp Resource Assistance for Rural Environments (RARE) participant. The RARE participant, Ethan Stuckmayer, will serve an 11-month term at the COG and city offices, and will provide staff support and assistance through the Comprehensive Plan Updates.

- **City of Lafayette UGB Expansion** – The City continued working on updates to its Comprehensive Plan to ensure the City has an adequate supply of residential land within its Urban Growth Boundary (UGB) via a housing needs assessment. COG staff assisted with the work, which will likely result in an expansion of approximately 75 acres to accommodate future residential land needs.
- **Jefferson Economic Opportunity Analysis** – COG staff provided assistance with an update to employment lands inventory and completion of an update to the City’s EOA.
- **Development Code Updates** – COG assisted the cities of Aurora and Dayton with updates to local zoning and development ordinances.

Additional Community and Economic Development Activities

Economic Development Partnerships – MWVCOG staff attended economic development forums throughout the year, including the Mid-Willamette Economic Development staff lunches, Yamhill County Economic Development meetings and the Marion County Economic Development Partnership Board. The forums and meetings facilitate discussion of economic development issues and legislative initiatives, sharing best practices, and identifying opportunities for collaboration.

Make It In America Challenge – MWVCOG staff worked with the Strategic Economic Development Corporation (SEDCOR), Oregon



Manufacturing Extension Partnership (OMEP), Job Growers (local workforce investment board), and Business Oregon on the first phase of a three year grant award from the Economic Development Administration on the Make It In America Challenge. The grant will help leverage local resources to encourage further investment in reshoring manufacturing activities within the region. The first year saw creation of a new website, www.midvalleymade.com, and the completion of a Supply Chain and Market Study by Thomas P. Miller and Associates, through a subcontract with the MWVCOG, which includes data and recommendations based upon completion of four focus group sessions and more



Focus group participants discuss supply chain concerns, barriers to growth, and material sourcing as part of the manufacturing supply chain research conducted as part of the Make It in the Willamette Valley project.

than 50 interviews with area manufacturers. Also included in the project scope and accomplishments to date:

- SEDCOR hired a new staff person to expand assistance in Polk and Yamhill County activities related to the project.
- SEDCOR, in partnership with Business Oregon, sponsored a special executive leadership event with the editor of Forbes magazine on the importance of innovation and business practices. More forums are planned in 2015.
- OMEP completed one consulting engagement related to improved supply chain performance with plans to complete up to 9 more engagements by the end of 2016 on sales, product development, and productivity cost savings.
- Job Growers completed an incumbent worker course with on-site training and certifications and plans to hold another course in 2015.

USDA Rural Development - The COG was pleased to be asked to host a meeting with U.S. Secretary of Agriculture Tom Vilsack in July. The meeting provided a forum for the Department of Agriculture to discuss assistance to rural communities in Oregon and bringing the private sector, foundations and other local agencies to the table to spur better partnerships. In August, COG staff also attended a USDA hosted forum in Oregon City to learn more about investment opportunities in rural areas, tools for breaking down barriers to exports, and to learn about Oregon businesses that have successfully moved into global markets.

Tom Vilsack, U.S. Secretary of Agriculture, with Anna Peterson, Salem Mayor and MWVCOG Board Chair.



COG Staff Milestones

New Hires

Alison Boswell, Loan Officer, started at the COG on January 13th.

Aneta Synan, Associate Planner, started at the COG on June 1st.

Joseph “Joey” Shearer, Associate Planner, started at the COG on September 29th.

Jennie Messmer, Deputy Director, started at the COG on October 13th.

Promotions

Mike Jaffe, Transportation Planning Director

Renata Wakeley, Community Development Director

Anniversaries

Lesley Hegewald, Associate GIS Analyst/Data Specialist, achieved 20 years at the COG on April 4th.

Retirements/Resignations

Marjorie Mattson, Associate Planner, retired after seven years at the COG on May 29th.

Suzanne Dufner, Community Development Director, went to work for the City of Dallas at the end of July after eight years at the COG.

Richard Schmid, Transportation Planning Director, retired after 34 years at the COG on September 4th.

Charlie Amberson, Housing Rehabilitation Specialist, retired after nine years at the COG on September 19th.

Housing Rehabilitation

The COG assisted with the administration and management of housing rehabilitation services in rural Marion County and the following cities in 2014: Aumsville, Aurora, Detroit, Gates, Gervais, Hubbard, Idanha, Jefferson, Keizer, Mt. Angel, Silverton, Stayton, Turner, and Woodburn. The program is managed by the non-profit Valley Development Initiatives (VDI) in conjunction with staff support from the COG. The program provides assistance in the form of low- to no-interest loans to income qualifying homeowners in need of home repairs, such as new roofs, dry rot repair, painting, and weatherization. Program highlights from 2014 include the following:

- A total of four new housing rehabilitation loans totaling \$48,152 were closed in 2014 through a CDBG grant awarded to

the City of Woodburn in conjunction with the City of Stayton and Marion County. The last project is under construction and the project is nearing administrative closeout.

- The COG assisted the City of Keizer with the administration of housing rehabilitation funds from a previously awarded CDBG grant and a grant from the Department of Energy for energy efficiency upgrades.
- COG staff closed one housing rehabilitation loan totaling \$12,490 from funds turned over to VDI for management and administration in 2014. Staff also provided technical assistance to numerous other homeowners resulting in several open/pending loans currently under contract.



Above: before improvements

At Right: after improvements

The homeowner received a low interest loan to replace the roof and install a new gutter system. The homeowner also used funds to repaint the house and create an ADA accessible shower in one of her restrooms.



Small Business Finance

Small Business Loan activity continued to see an increase in activity over previous years in 2014. COG lending staff closed loans that totaled over \$3.2 million dollars, a 19% increase from last year. These loans leveraged nearly \$6.4 million dollars in private investment and created and/or retained 145 jobs. In addition, staff are currently working on three other SBA 504 loans that have been approved and are currently under construction, totally an additional \$2 million.

SMALL BUSINESS LENDING ACTIVITY 2014

Type of Business	Program*	Amount	Added Private Investment	Jobs Created or Retained
Coffee/bar and restaurant	SBA/ILP	\$90,000	\$317,859	9
Used merchandise store	SBA/ILP	\$191,000	\$254,000	4
Dentist office	SBA/ILP	\$46,500	\$422,500	1
Full service restaurant	IRP/VDI	\$117,860	\$470,635	5
Grocery and delicatessen	SBA/ILP	\$200,000	\$340,000	5
Lawyer's office	SBA/ILP	\$168,000	\$227,000	3
Agricultural processing	IRP/VDI	\$167,814	\$118,646	9
Well drilling service	IRP/VDI	\$68,000	\$102,000	3
Manufacturing/Fabrication	EDA/RLF	\$400,000	\$900,000	16
Restaurant and lounge	SBA/ILP	\$85,000	\$55,000	4
Real Estate brokerage office	SBA/ILP	\$104,000	\$156,000	0
Restaurant	IRP/VDI	\$184,465	\$439,510	5
Restaurant	SBA/ILP	\$200,000	\$342,543	3
Brewery/Cidery	EDA/RLF	\$88,750	\$221,250	4
Residential care facility	EDA/RLF	\$100,000	\$400,000	60
Specialized freight	SBA 504	\$320,000	\$480,000	12
Dentist office	SBA 504	\$720,117	\$1,106,428	2
Totals:		\$3,251,506	\$6,353,871	145

*Loan Programs Used: *EDA/RLF*: The three-county Revolving Loan Fund; *SBA 504*: U.S. Small Business Administration 504 debenture program; *IRP/VDI*: The Intermediary Relending Program for rural communities; *SBA/ILP*: The Intermediary Lending Program for startup businesses in rural and urban communities.



Pictured above are before (left) and after (right) pictures of the Archive Coffee and Bar property in downtown Salem, which received funding assistance from the Intermediary Lending Program.

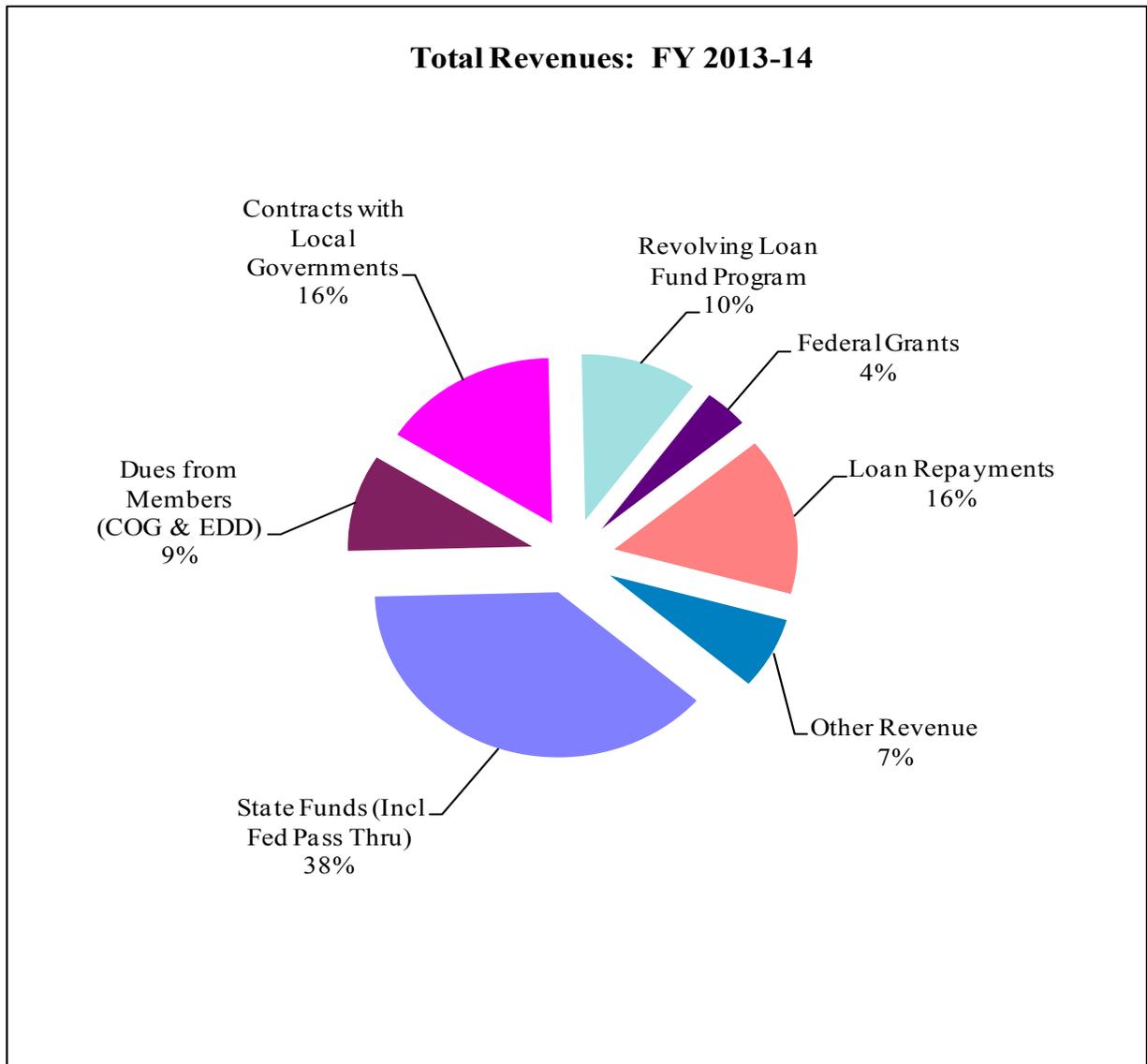
Financial Summary

The COG operated with a budget of \$4.14 million and a FTE staff of 19.0 during the past year. Actual expenditures were \$3.20 million.

Major sources of revenue include dues from member governments, contracts with member governments for services, grants or contracts with state and federal agencies for a variety of services, pass-through money from state and federal programs that is distributed to others,

and fees earned from small businesses for loans.

The chart on this page illustrates in summary form the various sources of COG funds. The single most important source of revenue to the COG is dues from member governments. It is this revenue that provides for basic operating costs and a portion is used to match federal grants.



2014 MWVCOG Board of Directors

Mayor Anna Peterson, Chair *

City of Salem

Councilor Kevin Jeffries, Vice Chair*

City of McMinnville

Commissioner Sam Brentano

Marion County

Commissioner Mike Ainsworth

Polk County

Commissioner Allen Springer

Yamhill County

Councilor Jim Fairchild *

City of Dallas

Mayor Lore Christopher

City of Keizer

Councilor Jesse Shafer

City of Monmouth

Mayor Bob Andrews

City of Newberg

Mayor Kathy Figley

City of Woodburn

Mayor John McArdle

City of Independence; City of Falls City

Mayor Shanti Platt

City of Gervais; Cities of Aumsville, Aurora, Detroit, Gates, Hubbard, Idanha, Jefferson, Mt. Angel, Scotts Mills, Silverton, St. Paul, Stayton, Sublimity and Turner

Mayor Kathie Oriet

City of Carlton; Cities of Amity, Dayton, Dundee, Lafayette, Sheridan, Willamina and Yamhill

Mr. Mike McBride

Chehalem Park and Recreation District Board of Directors

Mr. Ron Pittman

Chemeketa Community College Board of Education

Mr. Jerry Thompson *

Salem Area Mass Transit District Board of Directors

Mr. Jeff Faville

Salem/Keizer School District Board of Directors

Mr. Frank W. Pender, Jr.

Willamette Education Service District Board of Directors

Mr. Jon George

Confederated Tribes of Grand Ronde Council

* denotes members of the Executive Committee

2014 Membership

CITIES:

Amity	Lafayette
Aumsville	McMinnville
Aurora	Monmouth
Carlton	Mt. Angel
Dallas	Newberg
Dayton	St. Paul
Detroit	Salem
Donald	Scotts Mills
Dundee	Sheridan
Falls City	Silverton
Gates	Stayton
Gervais	Sublimity
Hubbard	Turner
Idanha	Willamina
Independence	Woodburn
Jefferson	Yamhill
Keizer	

COUNTIES:

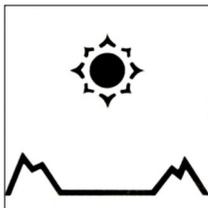
Marion County
Polk County
Yamhill County

TRIBAL GOVERNMENT:

The Confederated Tribes
of Grand Ronde

SPECIAL DISTRICTS:

Chehalem Park and Recreation District
Chemeketa Community College
Salem-Keizer School District
Salem-Keizer Transit
Willamette Education Service District



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